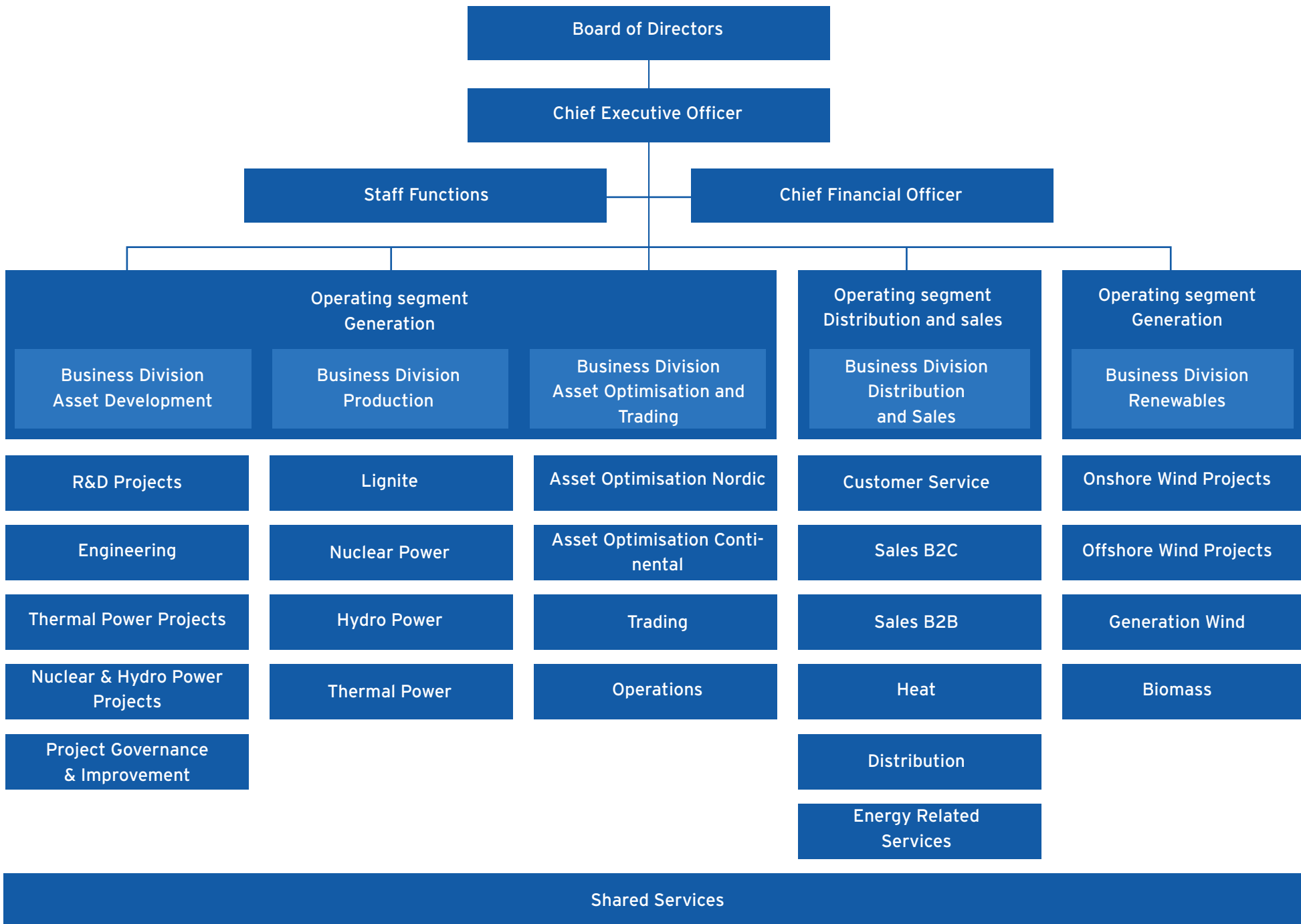


# Vattenfall Group Structure, 1 January 2011



Shared Services